

# **1Q18 BMPS Results**

11 May 2018

### Results of the Restructuring process

BANCA DAL 1472



#### Highlights of 1Q18 Results Net income at EUR 188mln and positive effects of commercial effort





## 1Q18 Results

<b>P&amp;L</b> (€ /mln)	4Q17	1Q18	Change (QoQ%)
Net Interest Income	415	421	1.6%
Fees and commissions	363	407	11.9%
Other revenues	25	49	n.m.
Total revenues	802	877	9.3%
Operating Costs	-651	-573	-11.9%
Pre-provision profit	152	304	n.m.
Loan loss provisions	-552	-137	-75.1%
Non-operating items*	-185	-55	-70.4%
Profit (Loss) before tax	-615	111	n.m.
Net income (loss)	-502	188	n.m.

IFRS9 impacts	Other one-offs	Description
1.4		Net impact: lower interests on UTPs/PDs and reversal of the time value of bad loan provisions
	15.0	Renewal of agreement with Compass
-31.2		Net losses due to IFRS 9 classification criteria
-29.8	15.0	
-29.8	15.0	
17.9		Positive impact of FVTPL and use of provisions for UTP disposal
-11.9	15.0	

Balance Sheet (€/bn)	4Q17	1Q18	Change (QoQ%)
Loans to customers**	86.5	89.3	+3.3%
Direct funding	97.8	97.9	+0.1%
Total assets	139.2	136.8	-1.7%



\*\* IFRS 9 impact on loans to customers: EUR -0.1bn



### 2018: Focus on Commercial Revamping

New Retail and Corporate mortgages (€/bn)



#### ✓ LOANS TO CUSTOMERS

#### Commercial revamping started:

c. EUR +0.9bn commercial customer loans\* since Dec-17

- New corporate mortgages flows: c. +24% QoQ, c. +153% YoY
- New retail mortgages flows: +c. 19% QoQ, c. +37% YoY

#### 

Current accounts and time deposits c. EUR +2.9bn since Dec-17

Cost of funding down 10bps vs. Dec-17



#### Securitization: senior tranching exceeds expectations Largest bad loan securitization in Europe with GBV of EUR 24.1bn, 80k clients and 550k positions



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- All senior notes (EUR 2.9bn) rated A3/BBB+/BBB respectively by Moody's, Scope and DBRS
  - Senior tranching exceeds the Restructuring Plan expectations, which included a class of unrated notes for c. EUR 500mln\*
  - The notes, which will be assisted by GACS, will be initially retained by BMPS, which may subsequently consider their partial placement on the market
  - Yield: 3mE + 1.5%
- Mezzanine notes for EUR 0.8bn, unrated, 95% of which already sold to the Italian Recovery Fund managed by Quaestio Capital SGR
  - Yield: 3mE + 8% + 1% Additional Interest (PIK)
- □ Junior notes for c. EUR 0.6bn, unrated, 95% of which to be sold to the Italian Recovery Fund managed by Quaestio Capital SGR
  - Disposal after having obtained GACS as part of the binding agreement signed in June 2017
  - Earn-out in favour of BMPS (50% of the yield exceeding 12%)
- Deconsolidation of the bad loan portfolio expected by June 2018, GACS expected in coming weeks

Further bad loan disposals for at least EUR 2.6bn in 2018 Estimated impact of disposals already included in IFRS 9 FTA



Management of 80% of new bad loans originated since 2017 outsourced to Cerved Quaestio (20% managed internally), according to a long term agreement to be finalized by May 2018



~4 WELL ON TRACK Ongoing ABOVE strategic 1.7 analysis on 1.5 1.5 EUR 4bn UTP Binding offers already 0.3 aimed at 2.0 received delivering 1.0 Already on the market 0.6 targets with binding offers expected by June18 On the market in the next 0.4 0.2 few months (€/bn) already sold in Q1 2018 2017 2017 2018 2019 Target Restructuring Actual Restructuring Actual\* Restructuring Plan Plan Plan Real estate, Corporate and Mainly real estate UTPs Shipping UTPs

Well on track to achieve EUR 3.5bn UTP reduction by 2019

- Estimated impact of disposal already included in IFRS 9 FTA
- Disposal price of closed transactions in line with expectations
- Potential to improve 2021 target of gross NPEs / gross loans to c. 10% considering expected UTP and bad loan disposals and lower than expected default rate



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### Net Interest Income



→ Quarterly avg commercial lending rate → Quarterly avg commercial funding rate → Spread

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# **Fees and Commissions Income**



€/mln	1Q17	4Q17	1Q18	1Q18 vs. 4Q17	1Q18 vs. 1Q17
Wealth Management fees, o/w	182	177	180	1.9%	-1.2%
WM Placement	81	70	71	0.7%	-12.9%
Continuing	79	86	89	3.0%	12.3%
Bond Placement	11	12	10	-14.7%	-9.9%
Protection	11	9	11	21.1%	-3.4%
Traditional Banking fees, o/w	288	251	276	9.8%	-4.3%
Credit facilities	126	114	143	25.3%	14.1%
Trade finance	17	13	14	14.8%	-16.8%
Payment services and client expense recovery	146	124	118	-5.0%	-18.8%
Other	-44	-65	-50	-23.6%	11.4%
Total Net Fees	426	363	407	11.9%	-4.6%

- Net fees and commissions benefit from EUR 15mln from the renewal of the distribution agreement with Compass. Excluding merchant acquiring business, net fees are c. +1% YoY
- Reduction of negative commissions for the reimbursement of EUR 3bn Government Guaranteed Bonds in January (savings for c. EUR 6mln in 1Q18, savings for EUR 27mln per annum)
- Stock of assets under management at EUR 58.3bn (EUR-0.3bn QoQ), with EUR 0.8bn inflows. New AUM placements at EUR 3.6bn (+0.4bn QoQ)
- Stock of assets under custody at EUR 37.0bn (EUR -0.2bn QoQ)



## **Dividends and Trading Income**





Dividends, similar income and gains (losses) on equity investments due to EUR 18mln of joint ventures with AXA (4Q17 included one-offs)

#### Trading/disposal/valuation/hedging of financial assets:

- EUR +39mln capital gains from disposal of securities
- EUR +15mln from trading result and net profit from hedging also due to the contribution from MPS Capital Services
- EUR -16mln losses from financial assets and liabilities designated at FV (IFRS 9)



### **Operating Costs**



- Personnel expenses benefitting from the 1,200 exits carried out in November 2017 (total annual cost savings of EUR 135mln for the 1,800 exits in 2017 of which only c. EUR 45mln included in 2017 accounts)
- Other admin expenses down vs. 4Q17, which was impacted by seasonality
- Depreciation and amortisation down QoQ mainly due to less writedowns of intangible assets



### Non-Operating Items and Taxes





- **Non-operating items** (EUR -55mln) mainly include:
  - EUR -69mln for the annual contribution due to the Single Resolution Fund
  - EUR -18mln for the quarterly contribution to DTA fees introduced by Law Decree 59/2016
  - EUR +53mln for write-back of provisions, mainly do to the reassessment of expected hedging costs for the securitization notes
  - EUR -4mln for losses on investments mainly related to write-downs on some equity stakes
  - EUR -17mln for extraordinary costs related to Restructuring Plan initiatives

□ Taxes for the quarter EUR +83mln which include DTA reassessment for c. EUR 77mln

## Focus on Asset Quality (1/2)









Data from operational data management system. Figures include signature loans (excluded in accounting figures)

Ratios are calculated as annualized net flows/stock at the beginning of the period adjusted for an interpolation factor to take into account the seasonality in the net flows



## Focus on Asset Quality (2/2)



Non-performing Exposures Coverage (%)

	Mar-17	Dec-17	Mar-18	Coverage post- portfolio to be disposed: Bad loans: 69.3%
Bad Loans (sofferenze)	62.6	75.7	77.6	Total NPE: 55.5%
Unlikely to Pay	39.5	39.5	45.4	
Past Due	21.4	20.9	31.6	
Total NPE	54.3	65.5	68.8	



- Net loan loss provisions down due to the decrease in default rate (1.5% vs. 2.5% in 2017) and danger rate (10.3% vs. 23.6% in 2017)
- □ IFRS 9 impact on loan loss provisions: EUR -1.4mln from lower interest on UTPs/PDs (calculated on net book value instead of gross book value) and from the reversal of the time value of bad loan provisions
- Increase in Q1 NPEs coverage due to IFRS 9 FTA

Net loan loss provisions since the beginning of the period (annualised)/end-of-period loans

\*\* In 2Q17 and 3Q17 provisions related to the NPL portfolio to be securitised, in 4Q17 and in 1Q18 write-back related to securitisation respectively for EUR 124mln and EUR 39mln



### **Pro-Forma Asset Quality Key Metrics**











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- \* Gross bad loans adjusted excluding arrears on defaulted assets (c. EUR 2bn in Q1 2018)
- \*\* Excluding IFRS 9 FTA
- \*\*\* Gross NPEs / (tangible equity + provision funds for NPEs)

# **Direct Funding and Liquidity**





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- Current accounts and time deposits up by approx. EUR 3bn in the quarter, despite cost of funding reduction
  - Current accounts and time deposits +EUR 8.2 (+ 14.5%) YoY
- Bonds down QoQ mainly due to maturity of GGB (EUR -3bn in January 18)
- Group's customer deposits market share at 3.71%\* as at January 2018, up 16bps from 2016 year-end
- LCR: c. 196% (c. 200% in Dec-17)
- □ NSFR: c. 106% (c. 110% in Dec-17)

## **Customer Loans**







- Customer loans up significantly by approx. EUR 2.9bn QoQ mainly in repos and mortgages. Net NPEs down QoQ (-EUR 1.9bn)
- New mortgages and specialized lending flows for c. EUR 2.3bn in 1Q18 (c. +9.2% QoQ), of which new retail and corporate mortgages flows for c. EUR 1.9bn (c. +20% QoQ)
- Group's loan market share at 6.51% as at January 2018, down by 10bps vs. 2016 year-end



### **Capital Structure**



	FY17	1Q18	Including UR1.4bn
<b>TBV</b> (€/bn)	10.1bn	9.0bn	full impact of IFRS 9 Excluding EUR 2.1bn
Fully loaded CET1* (%)	14.2%	11.7%	off balance sheet DTA as at March
Fully loaded CET1* (€/bn)	8.6bn	7.1bn	2018
Total Capital (%)	15.0%	15.8%	
<b>RWA</b> (€/bn)	60.6bn	61.8bn	

**CET1 QoQ reduction (-41bps)** mainly due to:

- Negative impact of the phasing-in: EUR -369mln
- FTA IFRS 9 impact: EUR +75mln due to the transitional regime impact (5%) for EUR -78mln, positive impact on security reserves for FUR +143mln and threshold effect for FUR +10mln
- Net income 1Q 2018: EUR +188mln. Fiscal losses: higher deductions for EUR -116mln
- **FVTOCI reserves:** FUR +147mln
- RWA increased by EUR +1.2bn mainly due to market risk

ECB to introduce an add-on on RWA calculated on NPEs by year end. Based on the preliminary indications by ECB the add-on is estimated in the range EUR 4-5bn



# IFRS 9 Impacts - Equity

	Impact on Equity (EUR/bn)	
Performing loans impairment (stage 1)	+0.1	
Performing loans impairment (stage 2)	-0.4	
NPEs impairment (stage 3)	-1.2	
- Of which: disposal of bad loans and UTPs	-1,0	
- Of which: cost of recovery to be paid to the platform for UTPs expected to migrate into bad loans in coming years	-0.2	FRS 9 FTA final es
Other impacts*	+0.1	slightly higher that preliminary estime
Total impact on Equity	-1.4	EUR 1.2bn
Impact on CET 1		
- Of which: transitional regime	-1.6	
- Of which: immediate impact	+0.1	

#### \* Other impacts:

**Expected credit losses on off-balance sheet financial items:** negative impact of c. EUR 42mln (loan commitments and financial guarantees)

**Reclassification of securities and credit from AC to FVTPL**: positive impact of c. EUR 23mln

□ Reclassification of securities from AFS to AC: positive impact of c. EUR 154mln



### Focus on DTAs

	Definition	As at 1Q18
) Convertible DTAs	• DTAs related to write-downs of loans, goodwill and other intangible assets are convertible into tax credits (under Law 214/2011)*	o EUR 1.3bn
Non-convertible losses	<ul> <li>DTAs on non-convertible fiscal losses and DTAs on ACE (Allowance for Corporate Equity) deductions</li> <li>Can be recovered in subsequent years only if there is positive taxable income, but may both be carried forward indefinitely</li> </ul>	○ EUR 1.2bn
Other non-convertible DTAs	<ul> <li>DTAs generated as a result of negative valuation reserves, provisions for risks and charges, capital increase costs and temporary differences primarily relating to provisions for guarantees and commitments, provisions for doubtful debts vs. Banks, impairments on property, plant and equipment and personnel costs (pension funds and provisions for staff severance indemnities)</li> <li>May only be used in case of tax gains***, and therefore carry an average recoverability risk</li> </ul>	∘ EUR 0.4bn
DTAs not recorded in balance sheet	<ul> <li>DTA generated from income losses and not recorded in balance sheet due to the probability test</li> </ul>	○ EUR 2.1bn

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• From an accounting point of view, DTAs related to fiscal losses (and, in general, to all temporarily non-deductible negative income components) matured at the balance sheet date may be recognized in the balance sheet only to the extent that it is deemed probable that future taxable profits will be available against which the DTAs can be utilized

 From a regulatory point of view, current Italian fiscal regulations do not set any time limit to the use of fiscal losses against taxable income of subsequent years. Therefore, DTAs that cannot be recognized at a certain date may be booked in the future if earning prospects improve, and thus represent an unexpressed potential benefit that is not subject to expiry

Their recovery is certain regardless of the presence of future taxable income

\*\* In case of DTAs IRES the part of them not absorbed by taxable profit before reversal of convertible DTAs is transformed into non-convertible losses DTAs; in case of DTAs IRAP the part of them not absorbed by taxable profit before reversal of convertible DTAs is not recoverable



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#### Conclusion





COMMERCIAL REVAMPING First results visibile in 1Q 2018



Proactive management of NPE and PERFORMING LOANS

Continue NPEs reduction. Completed c. EUR 24bn securitization Focus on PRE PROVISION PROFIT and NET INCOME 1Q pre provision profit doubled vs. Q4 17

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DIRECT FUNDING recovery and LIQUIDITY stabilization

**COST SAVING** 



# Ongoing Restructuring Plan (1/2)

(€/bn)	1Q18	2019 Restruct. Plan	Percentage of 2019 Plan	Comments
Net Interest Income	0.4	1.7	~24%	<ul> <li>Lower than expected customer loan growth in 2017</li> <li>Cost of funding reduction according to plan</li> </ul>
Fees & commissions	0.4*	1.8	~ 22%	<ul> <li>Lower than expected credit fees</li> <li>AUM growth lower than expected</li> </ul>
Total revenues	0.9*	3.7	~ 23%	Mainly impacted by lower fees
Operating costs	-0.6*	-2.3	~ 25%	<ul> <li>Well on track for 2019 target</li> <li>-1,800FTEs, -435 branches already achieved</li> </ul>
Pre-provision profit	0.3*	1.4	~21%	Impacted by lower revenues



## Ongoing Restructuring Plan (2/2)

(€/bn)	1Q18	2019 Restruct. Plan	Delta vs. 2019 Plan	Comments
Customers Loans (€/bn)	89.3	90.7	~ -1.4	<ul> <li>Below targets in 2017</li> <li>Commercial revamping in 2018</li> </ul>
Direct Funding (€/bn)	97.9	100.7	~ -2.8	<ul> <li>Focus on cost of funding reduction</li> <li>Target in terms of current account and deposits achieved</li> </ul>
Gross NPE ratio (%)	19.7	14.3	~ -5.4pp	<ul> <li>Securitization of EUR 24bn of bad loans completed</li> <li>Ongoing UTP and bad loans reduction according to plan</li> </ul>
Cost of risk* (bps)	61	79	n.m.	On track to 2019 target
Default rate** (%)	1.5	2.0	~ -0.5pp	<ul> <li>According to plan in 2017 (2.5%)</li> <li>In Q1 2018, progress towards 2019 target</li> </ul>

\*



Including extraordinary positive component

\*\* Data from operational data management system. Figures include signature loans (these are excluded from accounting figures). Default rate calculated on annualized figures, considering also seasonality

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#### Focus on Asset Quality

Non Performing Exposu	res - NPE	<b>s</b> (€/mln)		New representation				
	Gross Bo	ook Value dook Value on arrears on defaulted assets		uding interest arrears on Net Book Value			Coverage	
	Dec-17	Mar-18	Dec-17	Mar-18	Dec-17	Mar-18	Dec-17	Mar-18
Bad loans (sofferenze)	32,967	33,137	31,045	31,151	7,532	6,988	76%	78%
Unlikely-to-Pay loans	11,595	11,206	11,374	10,985	6,880	5,997	40%	45%
Past due / overdue exposures	520	472	489	450	387	308	21%	32%
Total NPEs	45,082	44,816	42,908	42,586	14,798	13,293	66%	69%

□ In this new representation arrears on bad loans fully provisioned are not be included in gross loans

- Gross bad loans adjusted by c. EUR 2bn in Q1 2018
- No impact on P&L and no impact on net NPEs: it is just a different accounting representation



## Unlikely-to-Pay\*

#### Breakdown by Guarantees (€/bn)

	Tickets #	GBV	Coverage	NBV	% NBV
Secured	11,136	4.5	38.6%	2.7	45.8%
Personal guarantees	12,481	1.5	52.5%	0.7	12.2%
Unsecured	97,708	5.0	49.3%	2.5	42.0%
Total	121,325	11.0	45.4%	6.0	100.0%
of which Pool other banks		7.2		4.0	66.6%

#### Breakdown by Industry (€/bn)

UTP Restructured	GBV	NBV	% on NBV
Construction	1.7	0.9	14.3%
Real estate	1.8	0.9	15.5%
Holding	0.2	0.1	1.4%
Transport and logistics	0.7	0.3	5.7%
Other industrial**	3.4	1.9	31.4%
Households	1.1	0.7	11.8%
Other	2.3	1.2	19.8%
Total	11.0	6.0	100.0%

#### Breakdown by Vintage (€/bn)

	GBV	< 3Y	> 3Y
Secured	4.5	60.3%	39.7%
Personal guarantees	1.5	69.7%	30.3%
Unsecured	5.0	57.0%	43.0%
Total	11.0	60.1%	39.9%

- Average coverage of 45.4%. Net book value EUR 6bn (c. 46% secured)
- No specific industry concentration. Construction and real estate sectors amount to c. 30% of total net UTPs



Figures from operational data management system
 \*\* Other Manufacturing (excluding Construction, Real Estate and Transportation)

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# 1Q18 P&L: Highlights

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Net Fees	363	407	11.9%		15.0	Renewal of agreement with Compass
Other revenues	25	49	n.m.	-31.2		Net losses due to IFRS 9 classification criteria
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Operating Costs	-651	-573	-11.9%			
of which Personnel costs	-387	-368	-5.0%			
of which Other admin expenses	-192	-148	-23.1%			
Pre-provision profit	152	304	n.m.	-29.8	15.0	
Total provisions	-582	-138	-76.3%	17.9		
of which loan loss provisions	-552	-137	-75.1%	17.9		Positive impact of FVTPL and use of provisions for UTP disposal
Non-operating items*	-185	-55	-70.4%			
Profit (Loss) before tax	-615	111	n.m.	-11.9	15.0	
Taxes	120	83	-30.3%			
PPA & Other Items	-6	-7	15.3%			
Net profit (loss)	-502	188	n.m.			



### **Balance Sheet**

#### Total Assets (€/mln)

	Mar-17	Dec-17	Mar-18	QoQ%	YoY%
Customer loans	102,407	86,456	89,320	3.3%	-12.8%
Loans to banks	8,451	9,966	6,375	-36.0%	-24.6%
Financial assets	26,512	24,168	25,652	6.1%	-3.2%
PPE and intangible assets	2,894	2,854	2,831	-0.8%	-2.2%
Other assets <sup>*</sup>	8,540	15,709	12,593	-19.8%	47.5%
Total Assets	148,805	139,154	136,772	-1.7%	-8.1%

#### Total Liabilities (€/mln)

	Mar-17	Dec-17	Mar-18	QoQ%	YoY%
Deposits from customers and securities issued	109,390	97,802	97,857	0.1%	-10.5%
Deposits from banks	,	21,085	20,483	-2.9%	
Other liabilities <sup>**</sup>	10,533		9,131	-7.2%	
Group equity	6,042	10,429	9,298	-10.8%	53.9%
Minority interests	2	2	2	0.0%	-4.2%
Total Liabilities	148,805	139,154	136,772	-1.7%	-8.1%



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- \* Cash, cash equivalents, equity investments, DTAs and other assets
- \*\* Financial liabilities held for trading, provision for specific use, other liabilities

## Lending & Direct Funding

#### Total Lending (€/mln)

Mar-17	Dec-17	Mar-18	QoQ%	YoY%
6,808	5,758	5,768	0.2%	-15.3%
48,758	46,868	47,536	1.4%	-2.5%
20,108	17,903	18,116	1.2%	-9.9%
5,429	4,525	7,747	71.2%	42.7%
1,131	1,050	1,736	65.3%	53.5%
20,173	10,352	8,418	-18.7%	-58.3%
102,407	86,456	89,320	3.3%	-12.8%
	6,808 48,758 20,108 5,429 1,131 20,173	6,8085,75848,75846,86820,10817,9035,4294,5251,1311,05020,17310,352	6,8085,7585,76848,75846,86847,53620,10817,90318,1165,4294,5257,7471,1311,0501,73620,17310,3528,418	6,8085,7585,7680.2%48,75846,86847,5361.4%20,10817,90318,1161.2%5,4294,5257,74771.2%1,1311,0501,73665.3%20,17310,3528,418-18.7%

#### Direct Funding (€/mln)

	Mar-17	Dec-17	Mar-18	QoQ%	YoY%
Current accounts	,	51,466	54,834	6.5%	18.9%
Time deposits	10,542	10,469	10,045	-4.1%	-4.7%
Repos	20,399	8,572	10,825	26.3%	-46.9%
Bonds	,	18,522	14,558	-21.4%	-41.5%
Other types of direct funding	7,473	8,773	7,596	-13.4%	1.6%
Total	109,390	97,802	97,857	0.1%	-10.5%



## Wealth Management (WM) and Asset Under Custody (AuC)



Mutual Funds/Sicav\* (€/bn) 2.1 2.3 4Q17 1Q18







\* Placement of gross Mutual Funds and Sicav products)

### Financial Assets at fair value: Focus on Italian Govies Portfolio

Financia	al Assets at FV (€/mln)		
		Mar-18	
	FVTPL* (bonds at FV, UCITS/equity and loans )	1,193	
	FVTPL* (trading)	9,878	
	FVTOCI*	14,582	
	Total	25,652	

- Financial Assets clusters impacted by IFRS 9 reclassification criteria. Data not comparable both Q/Q and Y/Y
- Total Italian Government Bond portfolio duration
   3.25 years vs. 3.29 years in December 2017
- FVTOCI\* Italian Government Bond portfolio duration 2.87 years in March 2018 (3.59 in December 2017)
- FVTOCI\* reserve as at March 2018: EUR +0.1bn

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